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SUBJECT: Resume of Executive Committee's Report for the Year of 1948 - Gebruder Sulser, Aktiengesellschaft, Winterthur

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- 1. "Our Foundry, factories and technical departments were completely employed due to the very high amount of orders in backlog from 1947, which could not be taken care of then, in that so decidedly high conjuncture years. The pressure of work in some departments was so high that delivery dates had to be put back. In other departments there was a little setback of delivery towards the end of the year. The migration of our labors did not come to a standatill, but decreased considerably.
- Incoming orders since the end of 1947 showed a retrograde trend, therefore, inquiries for new quotations were not as high as last year. As a consequence with such a large number of orders on hand at the beginning of this year, there was no easing of the very lengthy delivery period. We also have recognized a decidedly weakness in the conjuncture in the export market which also has been felt in the domestic market. Hew orders covering all of our commodities has thus been reduced to about one third compared to the unusual high amount of orders last year.
- In contrast to this the invoice amount has increased above the last year with about 10%. Inquiries received thus far in 1949 show a decline of about 5%, but the value of the orders is still considerably higher than that for the same period last year.
- h. The procurement of rew material has been improved but in several instances one has to cope with long delivery periods.
- our serious concern is the fact that the difficulties in the export business do not originate in a sharpening competition; but can be traced to the constant and increasing deterioration of our country's commercial policy. The reason also is the distorted international exchange and in nearly every country the tendency is to curtail imports as such as possible and to promote exports. This applies to most of the countries with whom we have an important export business. The present difficulties in our export business illustrates what a great danger it is for Switzerland, which is so dependent upon exports, to carry on such a policy. It is hoped that the great American help through the Marshall Flan will succeed in improving international commerce. It is, however, to early to tell if the reaction of this tremendous experiment will also do our country some good.
- 6. "Wages and seleries had increased also in this year, but we believe they have reached their peak in view of the decreasing conjuncture and living expenses.

Diesel Engine Department

7. The difference between quotations and new orders for export are especially great in this department. It has mostly dealt with large projects and thus

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the difficulties in obtaining import licenses has been very great. Many worthwhile orders have been lost due to not obtaining the necessary quotas. The department has in spite of this, partly through very troublesome barter business, obtained some new orders some of them being big orders for spare parts. Among the new orders are some for large shipsets and a large number of stationary engines. The domestic market had a setback. Orders for Sulzer engines by our licensee have been very good.

- 8. "The heating and ventilation department was very busy; even though the number of orders received last year was not reached. Again the hot water and air conditioning for industrial purposes is in the first line. Quite a number of radiation heaters was also ordered.
- 9. "The steamplant department has still a very great demand, even though hereto the export business has decreased, but unfilled orders from last year are still very high. Provisions have been made to increase the production for more rational fabrication.
- 10. "The same is true for the compressor-apparatus and pressure tank department which has and still is receiving enough orders from the domestic markets.
- II. "The <u>Mafrigerating Department</u> reached its peak last year, which cannot be matched this year due to the decrease in the export business. In spite of the difficulties one very large freezing plant was sold for export. Orders from the domestic market are still good, especially for fully automatically operated cooling plants. The delivery time for this equipment has been considerably improved.
- 12. "The <u>Pump and Ventilation Department</u> is still very overloaded with work, but orders have been decreased. Inquiries and the general outlook is, however, very satisfactory.
- The <u>Foundry</u> was very busy. However, in the department for custom molding a decrease of orders was noticed at the end of the year. Oberwinterthur is a newly installed precision foundry machine taken out of fabrication. The Gas Turbine Department was fully employed by construction work for the 20000 KW winter power plant for Weinfelden and the completion of the 7000 PS experimental plant for ships installation. The latter will be taken down from the experimental stand this fall, and all the trials hitherto dome has been very satisfactory.
- . "Some very interesting orders have been received for radial and axial compressors for industrial jurposes. The utility of our piston compressors was further broadened by developments, especially for the chemical industry and for complete oil free air and gas condensation.

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- 15. "This year, again, income from our licenses has increased.
- 16. "Compagnic de Construction Mecanique Procedes Sulzer in Paris could report a good business this year. The general meeting of the stock-holders which only can decide about the distribution of the profit and loss account has not as yet taken place, but one may expect a higher dividend for last year.
- 17. "Sulzer Brothers (London) Ltd., was fully employed. A very nice result can be presented to the general meeting of the stockholders.
- 18. "Also, Societe Anonyme Chauffage Sulzer in Paris has had a good year. The executive committee will suggest to the general meeting of the stockholders that a higher dividend will be given.
- 19. "The Sulser Centralheizungen G.m.b.H. in Stuttgert could under very difficult circumstances work for full capacity. We are not as yet notified about the result, but a transport from profit from the license should not, for the time being, be counted on.
- great concern and we still have to invest considerable amounts in buildings, replacements for more rational fabrication. Large amounts must also be placed for disposition for further developments of our products to be able to compete with the foremost in the world market. It is only to hope that this effort will not be paralized by the increasing difficulties of the commercial policies. As a conclusion, we are adding the following statement:

Delance:

'Real estate and factory building" Added FR.2518171.-depreciation FR.2518171.-

'Dwelling Houses' also this year have some dwelling houses been added, this item has been added with FR.534000.- at FR2400000.-

'Machinery and furnishing' added 3373830. - depreciation 2773880. -

'Stock and Goods in Process' - To secure a steady production this item has been considerably increased by about 21 million France over last year.

'Cash, bank deposits and bonds' - These items consist of cash, bank deposits and easy convertible bonds and bank notes."

Provisional List of Bulzer Licensees

FRANCE:

Compagnie de Construction Mecanique

Procedes Sulzer

Paris

Forges et Chantiers de la Mediterrannee, Paris

Pactories in Lellavre, Marseille, La

Seyne.

Ateliers et Chantiers de la Loire, Paris

Factory in St. Denis

MOLAMD:

Sulzer Brothers Ltd., London

Factory in Leeds (only pumps)

Richardsons & Westgarth, Newcastle

(incorporating George Clark, Ltd. North Eastern and Marine Engr. Co.)

Wellsend Shipyards, Wallsend-on-Tyne

Fairfield Engineering Company, Clasgow

Denny Brothers, Ltd., Dumbarton

John Brown, Wallsend-on-Type

Commoil Laird, Birkenhead

Hawthorn, Leslie, Ltd., Newcestle-on-Tyme

Alex. Stephen, Glasgow

TTALY:

Cantieri Riumiti dell 'Adriatico, Trieste

Odero Termi Orlando, Genova

SPAIN:

Sociedad Espanola de Construccion Nevel, Madrid/Rilbad

Behoock and Wilcox, Bilben

Empresa Macional Razan, Madrid/Cartagena

Maquinista Terrestre y Maritima, Barcelona

HOLLAMD:

Koninklijke Mij. de Schelck, Flushing

Workspoor M.V., Amsterdam

NORWAY:

Navy Yard, Horten

Mylands, Oslo (spare parts)

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GERMANY:

(ineffective agreements):

Malbers, Luthigehafen

Schicken, Elbing

SWIDTEN:

A. Johnson (Karlsbad Mekaniska Werksted),

Stockholm

CHINA:

Talkoo Dockyards, Hong Kong

SOUTH ADRICA:

Rice and Diethelm, Johannesburg (prompt only)

BELGIUM:

Soc. Am. John Cockerill

(Machine Works Seraing

Shinyard Hoboken)

(individual agreement for each engine)